

# LEADERS

*We make a living by what we get,  
we make a life by what we give.*  
— Winston Churchill



On the Cover  
*For business and political leaders seeking success in today's changing world, one approach has emerged as fundamental: thinking globally and acting inclusively.*

*Russia has spent this year in the global*

*spotlight, as host to the G8 summit and other high-profile international forums built around global cooperation. Throughout these events, the benefits of unified action have become apparent, asserts Russia's Minister of Foreign Affairs, Sergey Viktorovich Lavrov, particularly when focused on "present-day challenges and threats, including terrorism and organized crime."*

*From a business point of view, thinking globally and acting inclusively can deliver tremendous results, as DuPont Chairman and CEO Chad Holliday testifies – not least in the search for new talent. "People tend to think of India and China as being low-cost markets – and they are," he reflects, "but there are some great minds there too."*

*India's state of West Bengal is home to much of that talent, which is one reason for a remarkable influx of foreign investment to the region in recent years, believes Chief Minister Shri Buddhadeb Bhattacharjee. With policies that emphasize "the induction of foreign technology and investment on mutually advantageous terms," West Bengal is welcoming investors that share its global and inclusive attitude.*

*For his part, Ernst & Young's Chairman and Global CEO Jim Turley contends that "a global mind-set and a very inclusive mind-set" are behind the success of his people all around the world. Indeed, in his experience, "the most successful people will embrace human differences" as part of the strength of the global organization.*

*New York is also experiencing an influx of visitors, thanks to major achievements in crime reduction and investment in infrastructure. As Mayor Michael Bloomberg maintains, the city is now seen throughout the world as "a safe and exciting place to visit."*

*In exclusive interviews that follow, Lavrov (page 11), Holliday (page 16), Bhattacharjee (page 185), Turley (page 119), and Bloomberg (page 45) – shown here, clockwise from top left – discuss the benefits and opportunities that accompany a global and inclusive mind-set in today's dynamic environment.*

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