# LEADERS

## Everyday is a gift, which is why they call it the present.

- Alfred Hitchcock



On the Cover In addressing the challenges of the 21st century, leaders in all fields highlight the need to nurture growth and maintain stability; for, whether in a nation, a corporation, or an influential institution, stability sets the scene

for growth, and growth often leads to greater stability.

For its part, "Australia has economic and political stability without parallel," asserts Prime Minister John Howard, noting that, despite the country's Asia Pacific location, "we speak the same language and have essentially the same values as those found in the West." Thus, the country serves well as an investment destination, he reasons, as investors "want to feel at home, and want to know that the rules of the road are clear."

China's exponential growth and increasing stability is not always reported accurately, maintains Zhao Qizheng, minister at China's State Council Information Office, who has the daunting task of presenting "real information about China" to the world. Recognizing the value of "letting the outside world know about the progress made in China and also its shortcomings," he believes that greater interaction is the key to achieving "much better communication" with other countries.

"Agribusiness is one of the few global industries with practically limitless growth potential," and "diversity leads to new opportunities for growth," reflects Allen Andreas, chairman and CEO of Archer Daniels Midland Company, the "world leader in agricultural processing." After all, he elaborates, "no matter who you are or where you live, the need for readily available, high-quality, and low-cost food connects us all."

As U.S. director of national intelligence, John Negroponte is acutely aware of the fundamental role security plays in a country's political and economic stability. Spearheading "a mission-based strategy that takes on the really bard, really important questions," Negroponte spells out the top priorities of the U.S. intelligence community: terrorism, weapons of mass destruction, and "certain states whose intentions and capabilities are inimical to American lives and interests." In exclusive interviews that follow, Howard (page 109), Zhao (page 32), Negroponte (page 10), and Andreas (page 66) shown here, clockwise from top left - outline their assessment of today's unique challenges, and share their strategies for continued growth and stability in the face of global change.

LEADERS Magazine is published quarterly and circulated to distinguished leaders of the world. Circulation is strictly limited. To receive LEADERS Magazine, one must be the leader of a nation, an international company, a world religion, an international institute of learning, or an international labor organization; or a chief financial officer, a major investor on behalf of labor or corporate pension funds, a chief information officer, a Nobel laureate, or a leader in science or the arts.

Chairman and Editor-in-Chief: Henry O. Dormann

Vice Chairman and Editor: Darrell J. Brown

President and Executive Editor: David W. Schner

Vice President and General Manager: Gerard P. Cobleigh

Advertising Coordinator: Laurie McClure Ferber Account Services Coordinator: Amanda J. Shubow

Art Director: Ruth Nancy L. Aniceto

MIS and Circulation Director: Anthony Marotta

Assistant Office Manager: Wilson Sanchez

#### **International Division**

John W. Teets, Chairman

Patrick J. Gillis, President

#### **Central Europe Division**

Alexander R. Serban, Director and Editor

### China

Elizabeth H. Yang, China Chief Representative

Color Separation: Embassy Graphics Printing and Binding: Quebecor World

#### Credits:

Cover design, Ruth Aniceto; 43, Creatas/PictureQuest; 60, Brand X Pictures/PictureQuest; 82, University of Texas Libraries/The University of Texas at Austin; 106, 122, Creatas/PictureQuest; 142 Steinkamp/Ballogg Photography; 147, Juris Krumins; 249, Neelabh Banerjee

LEADERS (ISSN 0163-3645) is published quarterly by LEADERS Magazine, Inc., 59 East 54th Street, New York, NY 10022; telephone: 212-758-0740; telefax: 212-593-5194. Henry O. Dormann, Chairman of the Board; Darrell J. Brown, Vice Chairman. Copyright ©2005 in the United States, Canada, and throughout the world by LEADERS Magazine, Inc. Published simultaneously in the United States and Canada. All rights reserved. It is strictly prohibited to store or reproduce material in this publication, in English or any other language, without permission. No subscriptions are available. Periodical postage paid at New York, NY, and additional mailing offices. POSTMASTER: Send address changes to LEADERS, 59 East 54th Street, New York, NY 10022.

LEADERS ® is a registered trademark of LEADERS Magazine, Inc.

#### U.S. Postal Service STATEMENT OF OWNERSHIP, MANAGEMENT, AND CIRCULATION (Permised by 39 U.S.C. 3685) 1. Publicat

MANAGEMENT AND CIRCULATION (Required by U.S.C. 3695). 1. Publication Title: IEADERS. 2. Publication No: 535-110. 3. Filing Date: September 8, 2005. 4. Issue Frequency: Quarterly 5. No. of Issues Published Annually: 4. 6. Annual Subscription Price: Requester. 7. Complete Mailing Address of Known Office of Publication: 59 East 54th Street, New York, NY 10022-4211. Contact Person: Darrell Brown. Telephone: (212) 758-0740. 8. Complete Mailing Address of Headmastress General Business Office of Headquarters or General Business Office of Publisher: 59 East 54th Street, New York, NY 10022-4211. 9. Full Names and Complete Malling Addresses of Publisher, Editor, and Managing Editor. Publisher.Henry O. Dormann 59 East 54th Street, New York, NY 10022-4211; Editor-Darrell J. Brown, 59 East 54th Street, New York, NY 10022-4211; Managing Editor-Darrell J. Brown, 59 East 54th Street, New York, NY 10022-4211. 10. Owner (If the publication is Darrell J. Brown, 59 East 54th Street, New York, NY 1002-4211. 10. Owner (If the publication is owned by a corporation give the name and address of the corporation immediately fol-lowed by the names and addresses of all stock-holders owning or holding 1 percent or more of the total amount of stock. If not owned by a corporation, give the names and addresses of the individual owners. If owned by a partner-ship or other unincorporated firm, give its name and address as well as those of each in-dividual owner. If the publication is published by a noprofit organization, give its name and address.): Henry O. Dormann, 59 East 54th Street, New York, NY 10022-4211. 11. Known Bondholders, Mortgageses, and Other Security Holders Owning or Holding 1 Percent or More of Total Amount of Bonds, Mortgages, or Other Securities: None. 12. Tax Status (For com-pletion by nonprofit organizations authorized to mail at special rates): Does not apply. 13. Publication Thic: LEADERS. 14. Issue Date for Circulation: Areage No. of Copies Each Issue During Preceduations: No. 685 b. Paid and/or Requested Grutalions: 0.3668 b. Paid and/or Requested Grutalions: 0.3678. J. Paid and/or Requested Grutalion: 12. Address Stated on Form 3541 (Include adversiers' porof and exchange copies): 35,451. (2) Paid In-County Subscriptions Stated on Form 3541 (Include advertiser's porof and Carkmane copies): none. (3) Sales Through Dealers and Carriers, Street Vendors, Counter Sales, and Other Non-1598 advertiser's proof and exchange copies): none. (3) Sales Through Dealers and Carriers, Street Vendors, Counter Sales, and Other Non-USPS Paid Distribution: none. (4) Other Classes Mailed Through the USPs: none. c. Total Paid and/or Requested Circulation (Sum of 15b. (1), (2), (3), and (4)): 55,451. L. Free Distribution by Mail (Samples, complimentary, and other free): (1) Outside-County as Stated on Form 3541: 1,257. (2) In-County as Stated on Form 3541: none. (3) Other Classes Mailed Through the USPS: none. e. Free Distribution Outside the Mail (Carriers or other means) 199. F Total Free Distribution (Sum of 15d and 15e): 1,436. the USPS: none. e. Free Distribution Outside the Mail (Carriers or other means) 199. Foral Free Distribution (Sum of 15d and 156): 1,468. g. Iotal Distribution (Sum of 15c and 15f): 36,887. h. Copies Not Distributed: 1,771. I. Total (Sum of 15g and 15h): 8,865. Revenet Paid and/or Requested Circulation (15c. divided by 15g. times 100): 96.1. No. of Copies of Single Issue Published Nearest to Fling Date: a. Total No. of Copies (Net Press Run): 99,260. b. Paid and/or Requested Circulated advertiser's proof and exchange copies): 35,674. (2) Paid In-County Subscriptions Stated on Form 3541 (Include advertiser's proof and exchange copies): none. (3) Sales Through Dealers and Carriers, Street Vendors, Counter Sales, and Other Non-USPS Paid Distribution: none. (4) Other Classes Mailed Through the USPs: none. C. Total Paid and/or Requested Circulation (Sum of 15h. (1), (2), (3), and (4)): 35,674. d. Free Distribution by Mail (Samples, complimentary, and other free): (1) Outside-County a Stated on Form 3541: none. (3) Other Classes Mailed Through the USPs: none. e. Free Distribution Outside the Mail (Carriers or other means): 121. f. Total Free Distribution (Sum of 15d and 159: :1,312. g. Total Distribution (Sum of 15d and 159: :1,312. g. Total Distribution (Sum of 15d and 159: :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distribution (Sum of 15d and 159): :1,312. g. Total Distributio 15e): 1,312. g. Total Distribution (Sum of 15e and 15f): 36,986. h. Copies Not Distributed: 2,274. i. Total (Sum of 15g and 15h): 39,260. Percent Paid and/or Requested Circulation (15c. divided by 15g. times 100): 96.5. 16. Publication of Statement of Ownership: Publication Required. Will be printed in the Required. Will be printed in the October:November:December 2005 issue of this publication. 17. Signature and Title of Editor, Publisher, Business Manager, or Owner: I certify that all information furnished on this form is true and complete. I understand that anyone who furnishes false or misleading infor-mation on this form or who omits material or information requested on the form may be sub-ject to criminal sanctions (including fines and imprisonment) and/or civil sancticitos (including multiple damages and civil penalties). (signed) Darrell J. Brown, Editor, September 8, 2005.



